



Andrea Hewitt/Index

The old portion of Grim-Smith Hospital gets demolished. Eight construction projects all around campus are being completed as the school year approaches, including Ryle, the DPS building and the tennis courts.

PROJECTS | Projects across campus are still underway

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The Department of Public Safety building (see story, page 2) and the old section of Grim-Smith Hospital were demolished this summer. Construction workers are still working on removing the foundation of the demolished part of Grim-Smith. When that task is done, the parking lot on the west side of Grim-Smith will be reopened, but the parking on the east side of the lot will remain closed.

PERSHING | Construction on Pershing moves forward, new wing being built

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some small maintenance was done to improve the aesthetics. "We wanted to do as much improvement as we could to the north end so it didn't look like we stopped dead center and just did half a project," Schultz said. "The thought was to try and clean up some of the finishes that were looking pretty shabby on the north hallway." Schultz said getting everything done in time for the beginning of fall sports was an issue. "Right now we're trying to get all the natatorium work complete so we can hand that over for the upcoming swim season — keep them moving forward," Gerbes said. The concession stand, located by the Pershing Arena in the back corridor, will be ready by mid-September for the volleyball and basketball games, Gerbes said.

BUDGET | President Paino discusses possible University budget cuts, \$5.7 million could be cut from 2011-12 fiscal year budget

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Budget constraints
Missouri universities can raise tuition based on the Consumer Price Index, which is determined at the end of the fiscal year. A possible tuition increase for next year, which would not be decided until next spring, would be no more than three percent, Paino said. The tuition changes will depend on the governor's annual message submitted in January. Out-of-state and graduate tuition increased this year by five percent. Even with more revenue, not all of it will become profit because of additional expenses, such as early retirement and health insurance for employees. Only a Student Senate recommendation or a student body vote can raise across-the-board fees, which do not include program or course-specific fees.

Student Senate president Isaac Robinson said his biggest concern with the 2011-12 budget is how it will affect students. "We're going to really be involved in keeping students informed first and foremost on everything," Robinson said. "I know we're planning on hosting various budget forums throughout the semester and throughout the year, really ... because the spring semester is when decisions will really start to be made." Senate will do its part in informing students through e-mails and organizational visits from senators. Robinson said he will meet with Paino to continue working on ideas to save money. Robinson said the expected changes could lead to less staff on campus, fewer student services and larger class sizes. **Reserved funds** Paino said reserved funds could be used to maintain current budget. Every year, five percent of the operating budget is put into reserves in case of emergency, and additional funds were put back last year, he said. Some of this money will be used to offset costs, but it is not enough to suffice for Truman's predicted cut. Tearing down unnecessary buildings and houses on campus, such as an unused section of the Physical Plant, the former Department of Public Safety building and Thrasher Apartments, will save money on maintenance costs. Paino said besides spending reserve money on long-term projects, it also would be used as a bridge to help lessen the impact of next year's cuts. **Generating revenue** Long-term projects such as summer outreach and graduate certificate programs are diversifying revenue, Paino said.

Robinson said working with the Truman Institute and the graduate certificate program also would diversify revenue and would lead to higher enrollment. More high school students could be attracted to Truman through a dual-enrollment program. Marketing toward high school seniors is vital, Robinson said. He said it was done well this year, proved by the large freshman class, which is five percent larger than last year's.

The ongoing capital campaign also could help in the future, and Paino said he hopes the operating budget will become larger as a result of the campaign. The \$30 million involved includes current cash gifts and deferred gifts, meaning Truman does not have all of the \$30 million and possibly won't for a long time. Some of the cash gifts are restricted or set aside for certain purposes.

"Right now, we're a little shy of \$23 million of our \$30 million goal," Paino said. "We are in our last year of the capital campaign. This is a critical time — we want to declare victory." Early retirement programs are another way to save money, but the amount is unknown because options are still being discussed.

Paino's plan
Paino said he plans to make transfers within the current administration, limiting the number of outside faculty hires while combining duties to reduce positions. External searches will be approved only for critical positions or if it can't be filled by an existing employee. A staffing plan will be made at the end of this month.

Paino said the most important part of his plan will be continuing to think together as a community, and therefore he will continue his monthly town hall meetings. He said he is open to others' opinions and listening to new ways to solve problems and brainstorm new ideas.

Principles that guide budget decisions
Paino said student learning should be valued above everything else. Preserving the Truman experience, mission, core values and desired characteristics of a Truman graduate and maintaining recruiting abilities are other important aspects, Paino said.

Paino also encouraged budget overseers to save their department's money throughout the fiscal year to help offset the additional costs, resulting in smaller cuts within the department. "We have to model this behavior throughout the institution, where, through this very difficult, stressful time, we continue to act with compassion and respect for all," Paino said.

"Right now, we're a little shy of \$23 million of our \$30 million goal. We are in our last year of the capital campaign"

Troy Paino
University President

FRESHMEN | Truman hits recruitment goal of more than 1,400 in the class of 2014

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She said she also thinks Truman's synergy affects a prospective student's campus visit. She said the students, faculty and staff all have a part in making Truman a place where students have the ability to exercise freedoms and become involved in the community. "There's the dynamic here of [continually] asking how we can do things better," Morin said. "It's tremendous how much a voice the students have here." With such large enrollment numbers, problems often can arise. Morin said the office of Residence Life and the administration have worked to ensure all students would have a proper living situation. She also said most of the freshmen classes will be fuller than usual, but that many campus structures are suited for larger numbers.

Morin said her advice to freshmen is to be ready to ask questions and save advice, because it will come in handy later.

"Simply come and adopt an attitude of success," Morin said. "Every student that is admitted to Truman is a better than average student and talented and prepared and has everything going

for them to be successful." Freshman Paige Heymann decided to reach out to other nervous freshmen via Facebook as soon as she was accepted to Truman. She said she created the Truman 2014 Facebook page for new students to talk about coming to Truman.

"Obviously I'm really nervous about [coming to Truman]," Heymann said. "So if people had questions or concerns, there would be other people there to discuss."

She said that for the first few weeks the group remained small with about 10 people but during the summer its members grew by 300.

Heymann said she's looking forward to participating in sorority recruitment and is interested in joining a dance group on campus. However, she said she's most nervous about her academics.

"The difficulty of the classes are going to be a lot different than high school," Heymann said. "It'll be an adjustment."

New York native Freshman Stephen Furlong visited colleges in Pennsylvania, New York and Missouri in his quest to find the perfect school. He said his grandmother recommended Truman to him after hearing a radio ad in her hometown in Nauvoo, Ill.

Class of 2014

By the Numbers

Average ACT _____ 27.2
35 percent - 29 or higher
76 percent - 25 or higher

Average GPA _____ 3.7
36 percent - 4.0 or higher
81 percent - 3.5 or higher

Percent living in residence halls _____ 99

Percent female _____ 62.5

Percent male _____ 37.5

"When I was visiting schools, Truman was the most community-based school that I visited," Furlong said. "Even though I was very out of state they made me feel right at home and very welcome."

He said the professors he met with seemed to genuinely care about the students, and

he's considering majoring in English or Truman's new Creative Writing program.

Furlong said his family and friends have been very supportive, but some were a bit confused why he was moving so far away.

"When you feel at home, you don't really want to go anywhere else," Furlong said.

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